## Negotiation Strategy + Tactics

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Yale School of Management


## MEDIAN EARNINGS (2013)

Source: U.S. Census Bureau


Source ARCHITECT Magazine at http://www.architectmagazine.com/practice/market-intel/female-architects-earn-14-877-less-than-male-architects_o



| $\begin{gathered} \text { LARREOFFFICE } \\ (+76 \text { PEOPLE }) \end{gathered}$ |
| :---: |
| $+\int 10 \mid k$ |
| IEADERSHIP <br> POSITION |
| $\text { + P1\}K }$ |
| $\begin{aligned} & \text { FEMALE } \\ & \text { EMPLOYEE } \end{aligned}$ |
| - S1. |

## WOMEN DON'T ASK <br> NEGOTIATION and the GENDER DIVIDE


"This book is an eyc opener, a call to arms, and a plan for action." -Teresa Heinz

LINDA BABCOCK and SARA LASCHEVER

7\% 57\% 7.4\%

## $\$ 60,000$

64,000 7.6\% 0.0\% 60,000

$$
\$ 57,354 \quad \$ 422,860
$$

64,000
0.5\% per year
$10=\$ 76,559$
$35=\$ 1,050,000$

64,000

1\% per year
$10=\$ 96,278$
$35=\$ 1,780,000$


# Negotation 

A better deal
Salary history
Reputation

## "Fixing the woman"

 vs."Fixing the context"

# Negotiating 

Issues<br>Range (target)<br>Weight<br>Interests<br>Package Range<br>BATNA

# Negotiating 

Issues<br>Range (target)<br>Weight<br>Interests<br>Package Range<br>BATNA

# Negotiating Plan 

Interview order
Offer timing
Negotiating partner

# Negotiating Issues 

## Compensation <br> Insurance <br> Retirement <br> Relocation

Training/Advancement Group/Client/Location

# Negotiating Issues 

Signing, annual bonus
Flex time
Equipment, parking, transit Travel
Housing assistance

# Negotiating Issues 

Aspiration<br>Walking-away points

# Negotiating Issues 

Your last salary?<br>Making the first offer<br>Negotiating one issue at a time Bad BATNA

## Negotiating Dangers

## Misrepresentation

## Emotion

"Fairness"
Stopping Politics
"Don't do anything to get the job..."

## Negotiating Conclusions

"...as if you were negotiating for someone else"
Full package view
Solving problems
Advocacy
Value vs. Need
Saying "no"


